

# IceCube Maintenance & Operations Financial Management and Common Fund

Presenter:

Catherine Vakhnina, MBA, PMP Resource Coordinator, IceCube M&O Program Project Controls Manager, IceCube Gen-2 Phase 1

March 11, 2019
IceCube Maintenance & Operations Mid-Term Review



### Presenter's Background



- IceCube Maintenance and Operations Resource Coordinator
- Project Controls Manager, IceCube Gen-2 Phase 1
- 8+ years with IceCube Collaboration (2010-present)
- CMB PolarBear Project Control & Systems Manager (2015-2016)
- 12+ years of financial & project management experience in academia and private industry
- Master of Business Administration (MBA) degree (2008)
- Project Management Professional (PMP), license ID 1820230
- Member of Project Management Institute, PMI (2014–present)



## ICECUBE

#### Outline

- IceCube M&O Sources of Funds
- NSF M&O Core award financial status
- NSF M&O Subawards and monitoring process
- Memorandum of Understanding and Common Fund



### IceCube M&O Sources of Funds



NSF M&O Core

This 5-Year NSF award mostly covers Core M&O tasks, travel, M&S and service agreements for UW and eight U.S. subawardee institutions and contribution to the M&O Common Fund.

**NSF Base Grants** 

NSF IceCube analysis grants support M&O activities done by U.S. graduate students and postdocs.

U.S. Institutional In-Kind

Institutional contribution mostly covers M&O activities done by faculty members, different fellowships and university funded activities.

Europe & Asia Pacific In-Kind

Institutional contribution from Non U.S. collaborators including labor and travel and contribution to the M&O Common Fund.



### IceCube M&O Sources of Funds (cont'd)



Definitions of M&O Task Categories: (2009 NSF Panel Summary Review)

**1. Core M&O Tasks:** Technical tasks required for the continuing efficient operation of the detector, and its associated data acquisition, transmission, analysis and archiving systems.

Examples: South Pole overwinter personnel, computer system administration, software engineering to improve the performance of production code, running simulation production.

**2. Collaboration Service:** Additional tasks that are essential for the collaboration to achieve its scientific goals.

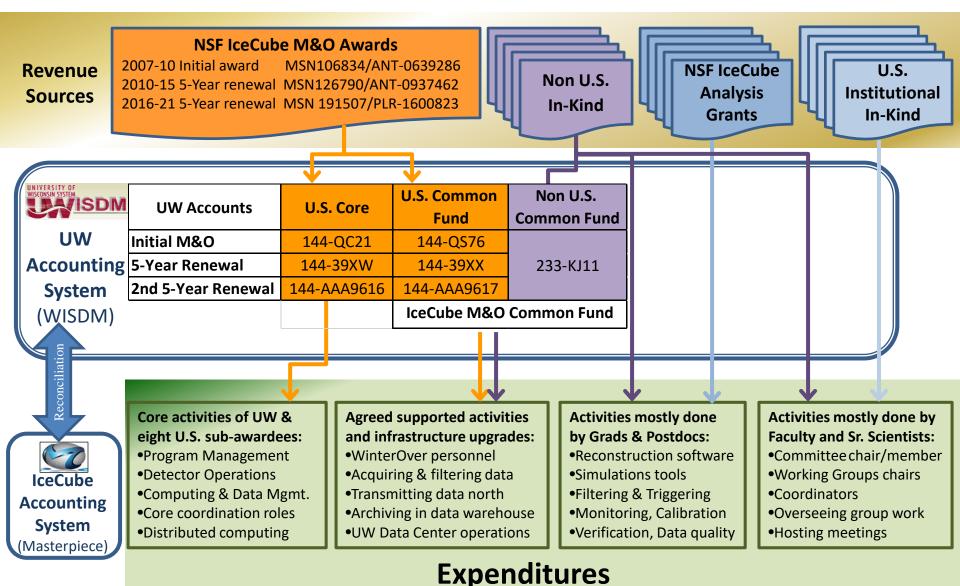
Examples: service on collaboration committees and subgroups, working on data reduction and filtering, shift-taking, and other tasks that benefit the collaboration as a whole.

NSF Core M&O funding is used for Category 1 tasks.



#### IceCube Maintenance & Operations Program

Money Flow Diagram



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#### IceCube Maintenance & Operations Program

NSF M&O Award: Baseline Budget by Cost Categories and Project Years

UW-Madison	YEAR1	YEAR2	YEAR3	YEAR4	YEAR5	TOTAL
and U.S. Sub-Awards	Apr '16 - Mar '17	Apr '17 - Mar '18	Apr '18 - Mar '19	Apr '19 - Mar '20	Apr '20 - Mar '21	Apr '16 - Mar '21
Labor	\$6,214,583	\$6,259,716	\$6,230,959	\$6,172,008	\$6,163,558	\$31,040,824
Capital Equipment	\$80,950	\$154,947	\$220,579	\$162,777	\$243,431	\$862,684
Materials & Supplies	\$115,090	\$115,159	\$108,161	\$153,582	\$152,691	\$644,683
Travel	\$361,926	\$364,268	\$362,206	\$360,977	\$360,842	\$1,810,219
Service Agreements	\$147,951	\$105,910	\$78,095	\$150,656	\$79,479	\$562,090
Subaward Setup Fee	\$79,500	\$0	\$0	\$0	\$0	\$79,500
NSF M&O Award Total	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$7,000,000	\$35,000,000

The NSF IceCube M&O award provides funds for M&O Core activities and for the U.S. portion of the M&O Common Fund.



### IceCube NSF M&O Award Budget, Actual Cost and Forecast



(a)	<b>(b)</b>	(c)	(d)= a - b - c	(e)	$(\mathbf{f}) = \mathbf{d} - \mathbf{e}$
YEARS 1-3	<b>Actual Cost</b>	Open	Current	YEAR3	End of
Budget	To Date	Commitments	Balance	Remaining	YEAR 3
(Apr.'16-	through	on	on	Projected	Forecast
Mar.'19)	Dec. 31, 2018	Dec. 31, 2018	Dec. 31,	<b>Expenses</b>	Balance
			2018	through	March 31,
				March 2019	2019
\$21,360K	\$18,908K	\$842K	\$1,609K	\$1,645K	-\$36K

This second five-year NSF M&O renewal award started in April 2016.

NSF award of **\$7M** per year: **\$35M total** 

NSF Supplemental funding of \$292K to develop a multimessenger INCLUDES program and \$68K for SDSM&T

This negative balance will be addressed by increasing efficiency in the remaining two years of the program.



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# IceCube NSF M&O Sub-Awards Major Responsibilities and Funds

Institution	Major Responsibilities	Effort and coverage	Total PY1-5
Lawrence Berkeley National Laboratory	Data Acquisition maintenance, computing infrastructure	Institutional PI 5%, Engineer 15%	\$445,626
Pennsylvania State University	Data acquisition firmware support, simulation production	Postdoctoral Researcher 25% Scientist 25%	\$354,313
University of Delaware, Bartol Institute	IceTop calibration, monitoring & maintenance, OnIce field work	Scientist 70%-80%, Engineer 17%	\$773,285
University of Maryland at College Park	Overall IceCube software coordination, IceTray software framework, simulation software, maintain and test PnF software and online filters	Institutional PI 2%, Scientist 75%, Computer Science 90%, Software Engineer 75%, Admin Support 4%, Capital Equip. for sim. prod. & maintenance of PnF software	\$3,017,448
University of Alabama at Tuscaloosa	Detector calibration, reconstruction and analysis tools	Institutional PI 8%,	\$122,990
Michigan State University	Simulation software, simulation production	Postdoctoral Researcher 25%	\$142,481
South Dakota School of Mines and Technology (added in	Simulation production and reconstruction	Graduate Student for 12 months fulltime	\$54,749
July 2017) Total			\$4,910,892

#### M&O Sub-Award Monitoring Process

#### WIPAC Sub-award Invoice Approval Process Flow UW Research & Sponsored Programs office (RSP) receives periodic invoices from IceCube collaborating institutions that have an active sub-award with UW. RSP forwards the invoices to the IceCube Resource Coordinator for review and approval and copies IceCube Accounting. Resource Coordinator notifies RSP that IceCube Resource Coordinator: (1) reviews the expenditures and determines that they are reasonable in the context of the subthe invoice is on hold and contacts recipient's work performed to date; (2) verifies the following information the relevant before approving the invoice: institution asking Institution Name, Purchase Order number and Billing Period for more • Comparison between the total expenses to date listed on the invoice and the information or for total expenses to date in the IceCube Sub-Awards Invoice log. a corrected Comparison between the Institutional approved budget and the reported invoice. expenses to make sure that there is no over-run. If the institution has reached the sub-award budget ceiling, a Baseline Budget Change Request should be processed and approved before this invoice can be approved. If all information is correct, the Resource Coordinator: (1) replies to RSP with invoice NO approval; (2) notifies IceCube accounting; (3) enters the invoice #, billing period, amount and approval date into the sub-award invoice log. If invoice is FINAL (during close-out phase), Resource Coordinator forwards the request to the PI for their approval. MISDM UW Accounting Services processes the payment in WISDM (UW accounting system). WIPAC accountant verifies payment against the

invoice and then enters in Masterpiece (IceCube accounting system).

#### M&O Sub-Award Monitoring Process Sub-Award Invoice Log Rev 2019.0215

	Maryland			Penn State			
Award 677K390	NEW M&O	Sub Ceiling		Award 673K444	NEW M&O	Sub Ceiling	
Initial, June 22 '16	293,789	\$293,789.00	PY1 1st	Initial, Nov 7 '16	\$ 34,386	\$34,386.00	PY1 1st
mod 1 Nov 4 '16	293,789	\$587,578.00	PY1 2nd	mod 1, Dec 5 '16	\$ 34,386	\$68,772.00	PY1 2nd
mod 2 June 5 '17	595,413	\$1,182,991.00	PY2	mod 2, Sept 8 '17	\$ 69,800	\$138,572.00	PY2
mod 3 May 31 '18	603,369	\$1,786,360.00	PY3	mod 3, July 31 '18	\$ -	\$138,572.00	PY3
mod 4		\$1,786,360.00		mod 4		\$138,572.00	
mod 5		\$1,786,360.00		mod 5		\$138,572.00	
mod 6		\$1,786,360.00		mod 6		\$138,572.00	
mod 7		\$1,786,360.00		mod 7		\$138,572.00	
mod 8		\$1,786,360.00		mod 8		\$138,572.00	
Total Budget to da	ate	\$1,786,360.00		Total Budget to d	ate	\$138,572.00	

Invoice	Period	Payment	Comment	Invoice	Period	Payment	Comment
<b>Actual Payments</b>	to Date	\$1,606,862.27		Actual Payments	to Date	\$48,505.69	
Budget to date		\$1,786,360.00		Budget to date		\$138,572.00	
Balance to date		\$179,497.73		Balance to date		\$90,066.31	
	Apr-2016				Apr-2016		
314471-1	May-2016 Jun-2016	\$113,937.55	Approved 7/18/16		May-2016 Jun-2016		
314471-2	Jul-2016	\$37.876.62	Approved 9/28/16	2DY80-1	Jul-2016	\$12,172.84	Approved 12/15/2016
314471-3	Aug-2016		Approved 9/28/16		Aug-2016	1	
314471-4	Sep-2016		Approved 10/26/16		Sep-2016		
314471-5	Oct-2016		Approved 11/11/16		Oct-2016		
314471-6	Nov-2016		Approved 12/15/16	2DY80-2	Nov-2016	\$1,573.31	Approved 12/20/2016
314471-7	Dec-2016		Approved 1/23/2017	2DY80-3	Dec-2016	\$2.826.56	Approved 1/23/2017
314471-8	Jan-2017		Approved 2/15/2017	2DY80-4	Jan-2017		Approved 2/16/2017
314471-9	Feb-2017		Approved 3/16/2017		Feb-2017		
314471-10	Mar-2017		Approved 5/8/2017	2DY80-5	Mar-2017	\$3,839.84	Approved 5/8/2017
	Apr-2017		• •	2DY80-6	Apr-2017	\$3,293,18	Approved 10/30/2017
314471-11	May-2017	\$21,221.85	Approved 7/17/2017		May-2017		,,
314471-12	Jun-2017		Approved 8/10/2017		Jun-2017		
314471-13	Jul-2017	\$44,234,50	Approved 8/23/2017	2DY80-7	Jul-2017	\$4,474.10	Approved 2/26/2018
314471-14	Aug-2017	\$48,484.48	Approved 10/3/2017		Aug-2017	- ' '	
314471-15	Sep-2017	\$47,463,51	Approved 11/13/2017		Sep-2017		
314471-16	Oct-2017		Approved 12/27/2017	2DY80-8	Oct-2017	\$4,511.28	Approved 2/26/2018
314471-17	Nov-2017		Approved 2/12/2018		Nov-2017		
314471-18	Dec-2017	\$59,108.96	Approved 2/22/2018	2DY80-9	Dec-2017	\$985.68	Approved 2/26/2018
314471-19	Jan-2018	\$47,191.32	Approved 2/22/2018		Jan-2018	1	
314471-20	Feb-2018		Approved 3/28/2018		Feb-2018		
314471-21	Mar-2018	\$64,486.06	Approved 6/7/2018	2DY80-10	Mar-2018	\$1,637.97	Approved 4/27/2018
314471-22	Apr-2018	\$123,486.01	Approved 6/20/2018	2DY80-11	Apr-2018	\$6,054.30	Approved 9/5/2018
	May-2018				May-2018		
314471-23	Jun-2018		Approved 7/19/2018	2DY80-12	Jun-2018	\$2,080.34	Approved 9/5/2018
314471-24	Jul-2018		Approved 9/5/2018		Jul-2018		
314471-25	Aug-2018	\$45,680.47	- ' '	2DY80-13	Aug-2018	-	Approved 9/20/2018
314471-26	Sep-2018		Approved 12/10/2018	2DY80-14	Sep-2018	\$594.22	Approved 11/13/2018
314471-27	Oct-2018	\$51,697.07		2DY80-15	Oct-2018	\$660.84	Approved 1/29/2019
314471-28	Nov-2018	\$62,684.29	11		Nov-2018	7	11
314471-29	Dec-2018	50,001.74	Approved 2/6/2019		Dec-2018		
	Jan-2019				Jan-2019		
	Feb-2019				Feb-2019		
	Mar-2019			ĺ	Mar-2019		



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# Memorandum of Understanding (MoU) and Common Fund (CF) Contribution



The IceCube M&O Common Fund was created in April 2007, the start of formal operations:

- To enable collaborating institutions to contribute to the costs of maintaining the computing hardware and software required to manage experimental data prior to processing for analysis.
- Each institution contributes to the Common Fund based on the total number of the institution's Ph.D. authors as indicated in the Institutional MoU.
- The Collaboration updates the Scope of Work and M&O Responsibilities in the MoUs twice a year at the collaboration meetings.
- As of April 1<sup>st</sup> 2010, the annual established rate per Ph.D. author is \$13,650.

IceCube M&O	Common Fund
U.S. Common Fund	Non U.S. Common Fund



# Memorandum of Understanding (MoU) and Common Fund (CF) Contribution



The M&O activities identified as appropriate for support from the Common Fund are those core activities that are agreed to be of common necessity for reliable operation of the IceCube detector and computing infrastructure. The activities directly support the functions of:

- Winter Over technical support at the South Pole,
- hardware and software systems for acquiring and filtering data at the South Pole,
- hardware and software systems for transmitting data via satellite and tape to the UW data center,
- systems for archiving the data in the central data warehouse at UW and UW Data Center Operations as listed in the Cooperative Agreement.

#### IceCube M&O MoU's are posted on:

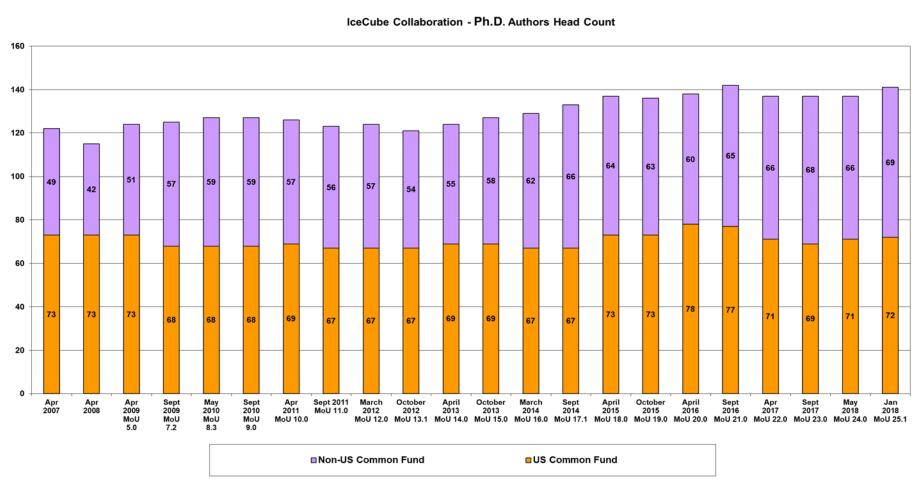
Docushare: <a href="https://docushare.icecube.wisc.edu/dsweb/View/Collection-6627">https://docushare.icecube.wisc.edu/dsweb/View/Collection-6627</a>

ICC Wiki: <a href="http://wiki.icecube.wisc.edu/index.php/Official">http://wiki.icecube.wisc.edu/index.php/Official</a> posted Scope Of Work documents



### Memorandum of Understanding





The total number of Ph.D. authors has increased from 122 in April 2007 to 141 in January 2019. Several institutions are in transition of hiring new Post Doctorial fellows.



#### M&O Responsibilities

#### Head Count / FTE



MoU v.25.1 January 2019	U.S. Head Count	U.S. FTE	Non-U.S. Head Count	Non-U.S. FTE
Key Personnel	34	9.95	33	9.10
Scientists	29	8.38	17	1.75
Post Docs	29	5.55	17	4.05
Grad Students *	40	11.18	62	19.86
Other Professionals **	28	24.65	1	1.00

- Grad Students' Full Time Employment equals to 0.50 FTE
- Other professionals include engineers, data science, software engineers, winterovers, program mngt



#### Common Fund Contribution

#### Wire Transfer from Non U.S. Institutions



Wisconsin IceCube Particle Astrophysics Center (WIPAC)

IceCube Collaborative Institution

**UW Accounting Services** 

Understanding (MoU) - Scope of Work (SOW) WIPAC calculates the annual contribution to the Common Fund (CF) based on the number of Ph.D. Authors in the institutional MoU WIPAC sends a DRAFT annual invoice to collaborating institutional lead for review Collaboration institutional lead approves DRAFT invoice WIPAC sends an OFFICIAL invoice to the institutional lead and notifies UW Accounting Services Wire Transfer is processed to a general UW bank account Accounting Services trace wire transfer and notify WIPAC WIPAC submits a gift form to UW Accounting Services

Institutional Lead updates their Memorandum of

Institutional lead notifies WIPAC when a payment is processed

Wire transfer gets posted to IceCube account 233KJ11



### M&O Common Fund Contributions in 2014-2017 Planned and Actual (\$000)



	201	14	20	)15	201	16	2017	
	PhD. authors	Planned	PhD. authors	Planned	PhD. authors	Planned	PhD. authors	Planned
<b>Total CF Planned</b>	129	\$1,777	137	\$1,870	138	\$1,904	137	\$1,843
U.S. Contribution	67	\$915	73	\$996	78	\$1,065	71	\$969
Non-U.S. Contribution	62	\$862	64	\$873	60	\$839	66	\$874
		Actual						
<b>Total CF Contributions</b>		\$1,767		\$1,848		\$1,931		\$1,839
U.S. Cash Transfer		\$915		\$996		\$1,065		\$969
Non-U.S. Cash Transfer		\$713		\$715		\$786		\$692
Non-U.S. In-Kind		\$139		\$137		\$80		\$177
<b>Difference</b> (Actual-Planned)		-\$10		<b>\$-22</b>		+\$27		\$-4

Actual Common Fund contributions were 10k lower than planned in 2014 and 22k in 2015, \$27k higher than planned in 2016, and \$4k lower than planned in 2017. It is anticipated that most of the planned contributions for 2017 will be fulfilled.



### IceCube M&O Computing Infrastructure Upgrade - 2017/2018, funded by Common Fund



System Upgrade	Computing Infrastructure	Detector Infrastructure	Labor	Total
South Pole System		\$148,501	\$385,638	534,139
South Pole Test System		\$6,760		6,760
Data Warehouse	\$679,917			679,917
UW Data Center	\$159,870			159,870
Total	\$839,787	\$155,261	\$385,638	1,380,686

This summary includes the major purchases for the 2017/2018 upgrades of the South Pole System (SPS), South Pole Test System (SPTS), UW Data Center, UW Data Warehouse and networking equipment that are funded by IceCube M&O Common Fund.

Detailed expenditures information by cost category, vendor, quantity and line item description can be found in the annual Common Fund Status reports on Docushare:

https://docushare.icecube.wisc.edu/dsweb/View/Collection-8986



## IceCube Maintenance & Operations: Opportunities & Challenges



- Tracking in-kind labor pledges from multiple institutions
- Complex program funding profile
- Communication management: different needs of various stakeholders worldwide
- Meet hard deadlines in environment of academic bureaucracy
- Cultural differences (holidays, languages)
- High visibility program => financial audits (federal, state, etc.)

- Despite many challenges associated with running the business aspect of the program, it has been running smoothly
- Part of a large collaboration => more diversity and resources (human, computing, financial) => better scientific results



#### Summary



- The Collaboration updates the Scope of Work and M&O Responsibilities in the MoU's twice a year.
- The total number of Ph.D. authors has increased from 122 in April 2007 to 141 in January 2019. Several institutions are in transition of hiring new Post Doctorial fellows.
- Actual Common Fund contributions are on track and were either exactly as planned or negative balances in some of the years were offset by positive balances in other years.
- The 5-year NSF M&O award started in April 2016 and renewed the previous 5-year program.
- Current negative balance will be addressed by increasing efficiency in the remaining two years of the program.



#### IceCube Maintenance & Operations Program

NSF M&O Award: Baseline Budget by WBS and Project Years

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WBS	YEAR1\$	YEAR2\$	YEAR3\$	YEAR4\$	YEAR5\$	TOTAL	%
2.1.1 Management & Administration	\$825k	\$758k	\$769k	\$781k	\$793k	\$3,927k	11.2%
2.1.2 Engineering Support	\$255k	\$259k	\$205k	\$196k	\$187k	\$1,102k	3.1%
2.1.3 Usap Support	\$65k	\$53k	\$54k	\$54k	\$55k	\$282k	0.8%
2.1.4 Education & Outreach	\$262k	\$266k	\$270k	\$251k	\$255k	\$1,303k	3.7%
2.2 Detector Operations & Maintenance	\$2,608k	\$2,591k	\$2,666k	\$2,611k	\$2,569k	\$13,046k	37.3%
2.3 Computing And Data Management	\$2,615k	\$2,699k	\$2,657k	\$2,721k	\$2,751k	\$13,444k	38.4%
2.4 Triggering And Filtering	\$81k	\$82k	\$84k	\$85k	\$86k	\$418k	1.2%
2.5 Data Quality, Reco. & Sim. Tools	\$287k	\$291k	\$296k	\$300k	\$305k	\$1,479k	4.2%
NSF IceCube M&O Proposal Total	\$7,000k	\$7,000k	\$7,000k	\$7,000k	\$7,000k	\$35,000k	100%

The two major WBS areas supported by NSF M&O program are WBS 2.2 Detector Operations and Maintenance (37.3%), and WBS 2.3 Computing and Data Management (38.4%).



### M&O Common Fund Contributions in 2010-2013 Planned and Actual (\$000)



	2010		20	)11	201	12	2013	
	PhD. authors	Planned	PhD. authors	Planned	PhD. authors	Planned	PhD. authors	Planned
<b>Total CF Planned</b>	127	\$1,734	126	\$1,720	124	\$1,693	124	\$1,693
U.S. Contribution	68	\$928	69	\$942	67	\$915	69	\$942
Non-U.S. Contribution	59	\$805	57	\$778	57	\$778	55	\$751
		Actual		Actual		Actual		Actual
Total CF Contributions		<b>Actual</b> \$1,726		\$1,720		<b>Actual</b> \$1,709		\$1,671
				,		Í		<b>_</b>
U.S. Cash Transfer		\$928		\$942		\$915		\$942
Non-U.S. Cash Transfer		\$744		\$730		\$719		\$671
Non-U.S. In-Kind		\$54		\$47		\$75		\$58
<b>Difference</b> (Actual-Planned)		\$0		<b>\$0</b>		+\$16		-\$21

Actual Common Fund contributions were exactly as planned in 2010 and 2011, \$16k higher than planned in 2012, and \$21k lower than planned in 2013.

